

FYE 2021 Mid-Year Budget Review

FYE 2021 Capital Improvement

Program Budget Status

Preparation of FYE 2022 C.I.P.

Preparation of FYE 2023 – 2026

Capital Improvements Plan



Mid-Year Budget Review

Deposit/Withdrawal from the Net Revenue Stabilization

(“Rainy Day”) Fund

City Code, Section 8-104.d

- General Fund
- Rainy Day Fund
- Public Safety Sales Tax Fund
- Room Tax Fund
- Capital Projects Fund




Outside Agency Requests

| Agency | FYE 2020 Budget | FYE 2020 Actual-to-date | FYE 2021 Request | FYE 2021 Actual-to-date | FYE 2022 Request |
|---|--------------------|----------------------------|---------------------|----------------------------|---------------------|
| Social/Voluntary Services | \$ 175,000 | \$ 173,375 | \$ 175,000 | \$ 76,516 | \$ 250,000 |
| Veteran's Day Parade | \$ 450 | \$ 424 | \$ 450 | \$ 531 | \$ 450 |
| Center for Children & Families Inc. | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 | \$ 120,000 |
| Firehouse Art Center | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 | \$ 60,000 |
| Historical Museum | \$ 33,000 | \$ 30,870 | \$ 35,000 | \$ 30,870 | \$ 35,000 |
| Sooner Theatre | \$ 65,274 | \$ 65,274 | \$ 65,274 | \$ 65,274 | \$ 65,274 |
| Aging Services Inc. - Kiwanis Kruiser | \$ 14,500 | \$ 2,803 | \$ 14,500 | \$ 538 | \$ 14,500 |
| Performing Arts Studio (Depot)- Hostess & custodial svcs. | \$ 3,500 | \$ 3,500 | \$ 5,000 | \$ - | \$ 5,600 |
| Norman Economic Development Council, Inc. | <u>\$ 125,000</u> | <u>\$ 125,000</u> | <u>\$ 125,000</u> | <u>\$ 93,750</u> | <u>\$ 125,000</u> |
| | \$ 1,232,224 | \$ 1,716,746 | \$ 600,224 | \$ 1,582,980 | \$ 675,824 |




Capital Budget Calendar for Preparation of the FYE 2022 C.I.P.

- **November 17, 2020**
 - Update on funded projects & discussion of Council priorities
 - **February 16, 2021**
 - Mid-year Budget Review
 - Discussion on proposed new projects
 - **May 4, 2021**
 - Review of final proposed plan for FYE 2022
- 




Capital Projects Sources

- Purpose of CIP is to support services of municipal government.
 - Projects are identified in Long Range Master Plans that are reviewed by citizens and adopted by City Council (Land Use, Transportation, Parks, Water, Wastewater, Greenways, Stormwater, etc.).
 - Priorities are set (short range, long range). The short range needs go into a one-year adopted capital budget; The long range needs go into a 5-year Capital Plan with proposed schedules of implementation and available funding sources.
 - The CIP Plans & Budgets are adopted annually. Only the one-year budget appropriates funds.
 - Emergencies and high priority unanticipated project needs can be added.
 - Sources of funding include enterprise revenues, voter-approved general obligation bond proceeds, (0.7%) Capital Sales Tax, (0.5%) Norman Forward Sales Tax and Public Safety Sales Tax, UNP TIF revenues, intergovernmental grants, Room Tax, private funds, and others.
- 




What is a Capital Project?

- A project which generally costs more than \$100,000
 - Is relatively fixed or permanent in nature
 - Asset with an expected life of more than five years
 - Usually consists of the construction of a new, expanded or improved tangible asset
 - Often takes more than one fiscal year to complete
 - Contracted services for design, land acquisition and utility relocations may be required in advance of construction
- 




What is a Capital Outlay?

- Expenses for maintaining or purchasing new or replacing tangible assets which have an expected life of 1 to 5 years.
 - One time occurrence and expenses usually occur within a single fiscal year.
 - Examples include vehicles, furniture, computers and equipment.
 - Capital outlay paid by the Capital Fund are expended from the General Fund and Westwood Fund with capital sales tax funds transferred to cover the cost.
- 



All Funds Included in C.I.P. Budget


SPECIAL PURPOSE CAPITAL FUNDS

- Public Safety Sales Tax Fund
 - CDBG Fund
 - Special Grants Fund
 - Room Tax Fund
 - Public Transportation and Parking Fund
 - Capital Fund (Pay-As-You-Go, or “PAYGO”)
 - Capital Fund (General Obligation Bonds)
 - Norman Forward Sales Tax Fund
 - Park Land & Development Fund
 - University North Park Tax Increment Finance District Fund
 - Arterial Road Recoupment Fund
- 



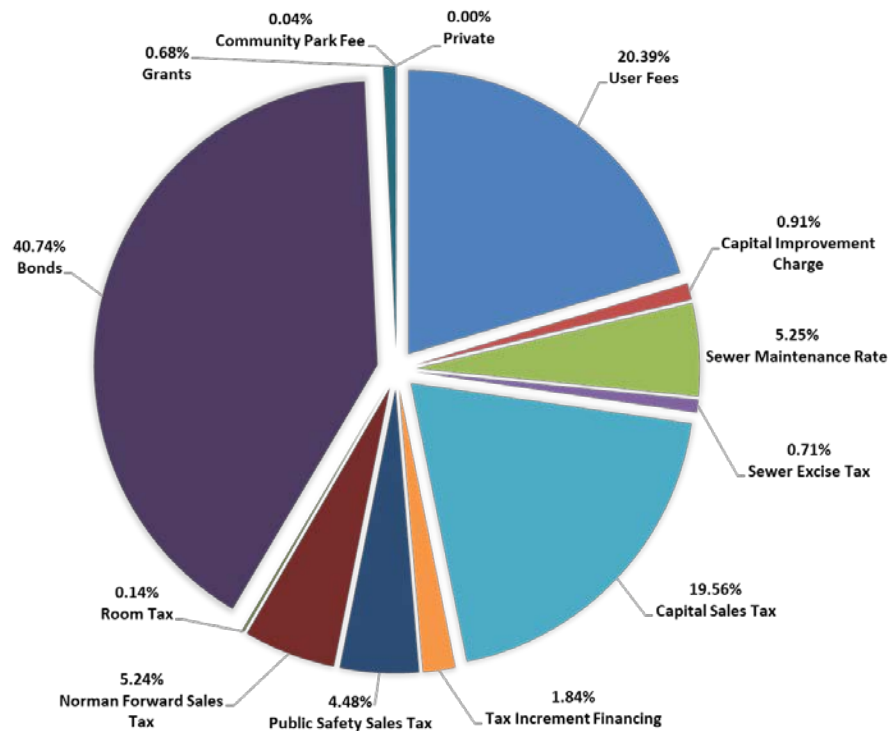
Funds Included in C.I.P. Budget (Cont.)

ENTERPRISE FUNDS

- Water Fund
 - Water Reclamation Fund
 - Sanitation Fund
 - Sewer Maintenance Fund
 - New Development Excise Tax Fund
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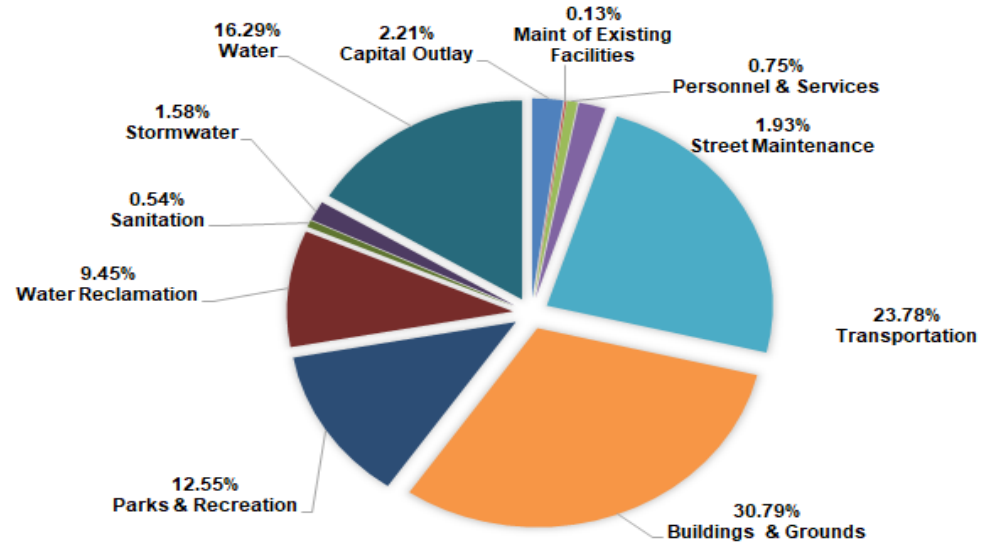
Fiscal Year 2020-2021 Sources of Revenue All Funds

\$243,529,492 as of 1/31/21




Fiscal Year 2020-2021 Expenses by Purpose

All Funds \$243,529,492- 451 capital improvement projects

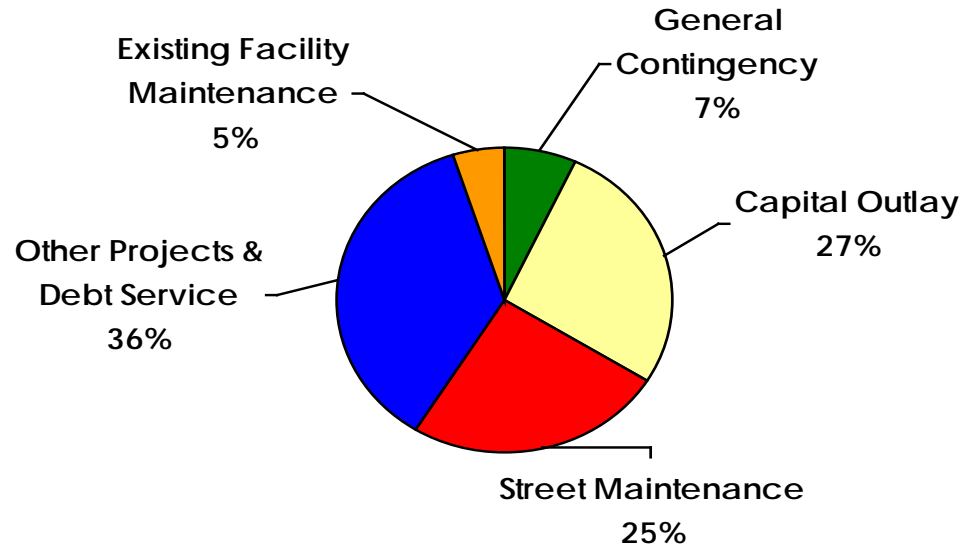




What is the Capital Improvements Fund?

- The Capital Improvements Fund was established in 1976 to account for capital projects funded by capital sales tax receipts, general obligation bond issues or specific matching funds (i.e., private & reimbursements).
 - Seventy percent (70%) of one percent (0.7%) of sales tax was set aside for capital improvements by voter referendum in September, 1976
 - These projects support services that do not have dedicated special revenues, such as enterprise funds.
 - Those projects relating to enterprise funds, funded with fees and charges, or special revenue sources are accounted for in their respective enterprise funds.
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Capital Sales Tax Guidelines to Allocate New Revenue




Status of Capital Fund

As of 1/31/21

- Capital Fund PayGo
 - a. FYE21 estimated available for new projects is -\$650,170.
 - b. FYE22 projected available for new projects is -\$471,695.
 - c. FYE23 projected available for new projects is \$1,470,465.
- Capital Fund Bonds
 - a. Bond reserves are unbalanced – some positive and some negative, evaluating how to balance those currently unbalanced.



Significant Projects Underway FYE 21

- Transit/Parks/Emergency Vehicle Maintenance Facility (\$8.6 million)
 - TMDL Compliance & Monitoring Plan Implementation, Year 5 (\$300,000)
 - Lake Thunderbird TMDL Data Analysis and Plan Update for Years 1-5 (\$207,160)
 - Engineering Design Criteria Update and Green Stormwater Infrastructure Review, Phase 1 (\$125,000)
 - Fire Station 9 – Finishing miscellaneous small items, Fire Administration Building Renovation – 85% complete
 - East Interstate Drive from Main Street to Robinson Street (\$915,412)
 - 24th Avenue East Bond Project (\$14,938,870)
 - Porter Avenue and Acres Street Intersection (\$3,675,000)
 - Engineering Design Criteria Update and Green Stormwater Infrastructure Review, Phase 2 (\$229,000)
 - Comprehensive Land Use & Transportation Plan Update
- 

Projects Under Construction FYE 21



- Municipal Complex Renovation (\$9,971,465)
- Legacy Trail Extension along 24th Avenue NW and 36th Avenue NW (\$980,500)
- 36th Avenue NW (\$17,950,000) (Utility Relocation)
- I-35 and Robinson Street West Side (\$5,300,000– including ODOT match)
- Classen Boulevard Sidewalks (\$229,296) (Currently Under Design)
- Flood Avenue Sidewalks – From Gray Street to Acres Street (\$250,000) (Currently Under Design)





Project Status Updates



2016-2021 Street Maintenance Bond Program

Haddock Street
(Urban Asphalt)




McCall Drive
(Urban Reconstruction)



Franklin Road
(Rural Road)




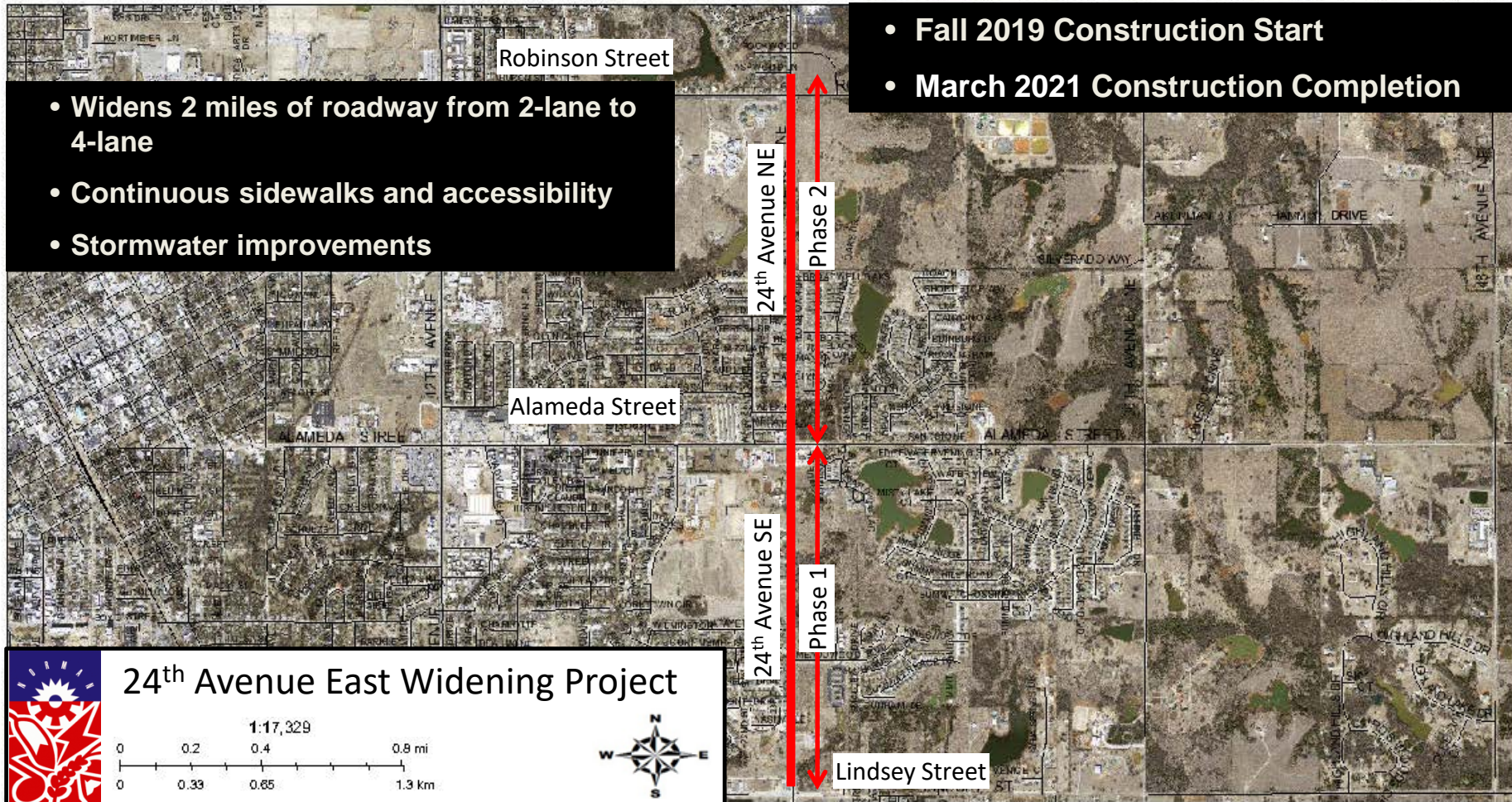


FYE 2016-2021 Street Maintenance Bond Program

5-year \$25 Million

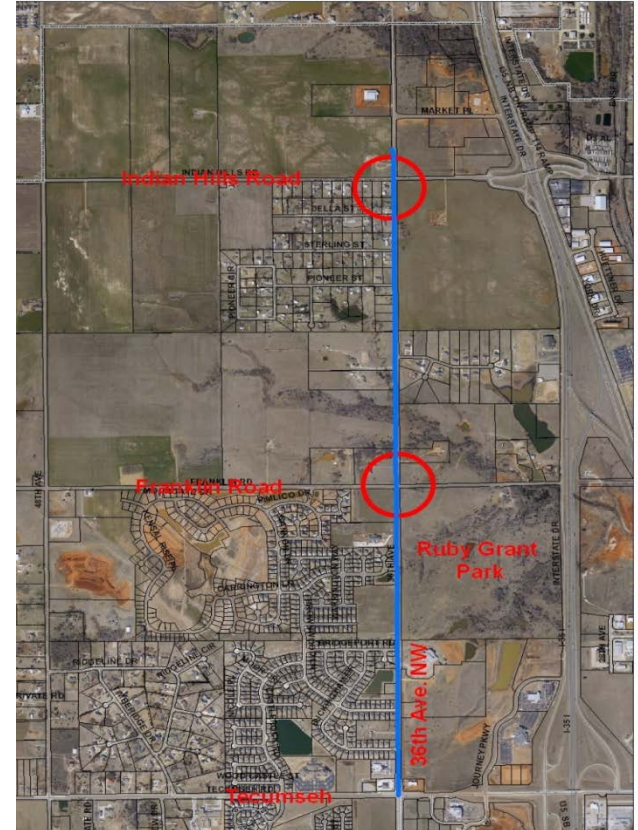
(March 1, 2016 Voter Approved)

- ***Street Maintenance [Year 1] FYE 2017***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[100% Complete]*
 - Rural Road Rehabilitation *[100% Complete]*
 - Urban Road Reconstruction *[100% Complete]*
 - ***Street Maintenance [Year 2] FYE 2018***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[100% Complete]*
 - Rural Road Rehabilitation *[100% Complete]*
 - Urban Road Reconstruction *[100% Complete]*
 - ***Street Maintenance [Year 3] FYE 2019***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[100% Complete]*
 - Rural Road Rehabilitation *[100% Complete]*
 - Urban Road Reconstruction *[100% Complete]*
 - ***Street Maintenance [Year 4] FYE 2020***
 - Urban Asphalt Pavement *[100% Complete]*
 - Urban Concrete Pavement *[Under Construction]*
 - Rural Road Rehabilitation *[100% Complete]*
 - Urban Road Reconstruction *[100% Complete]*
 - ***Street Maintenance [Year 1] FYE 2021***
 - Urban Asphalt Pavement *[Under Construction]*
 - Urban Concrete Pavement *[Under Construction]*
 - Rural Road Rehabilitation *[Under Construction]*
 - Urban Road Reconstruction *[Under Construction]*
- ❖ ***2021 - 2026 Street Maintenance Bond Program
ELECTION - April 6, 2021**
- 



36th Avenue NW – Tecumseh Road to Indian Hills Road

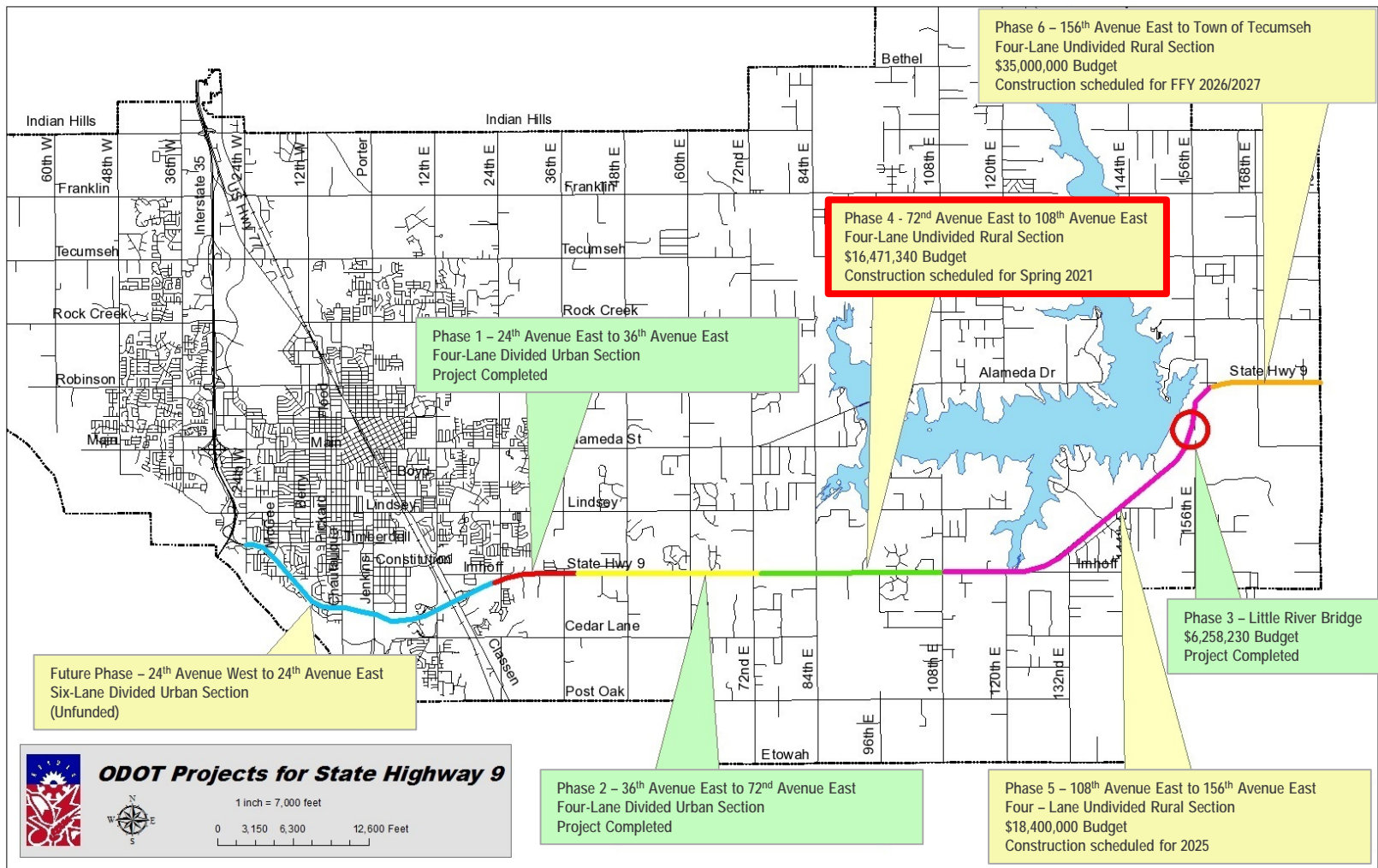
- Widens 2 miles of roadway from 2-lane to 4-lane
- New traffic signals at 36th/Franklin Road and 36th/Indian Hills Road
- Stormwater improvements
- Continuous sidewalks and accessibility
- Improves access to Ruby Grant Park
- Construction pending due to delay in Federal funds



I-35 and Robinson Street West Side



- Bid Opening November 19, 2020
- Start Construction March 2021

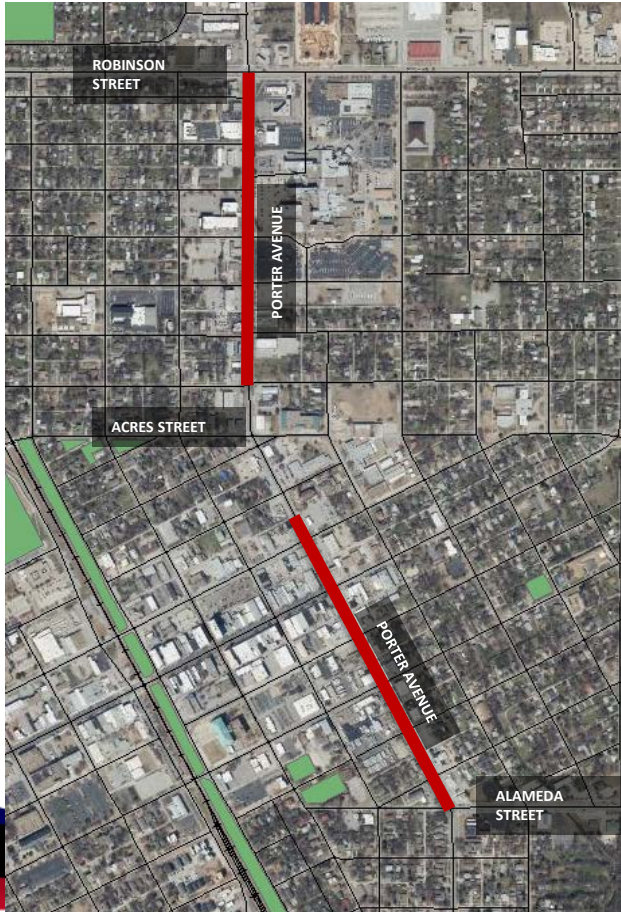


Porter Avenue and Acres Street Intersection



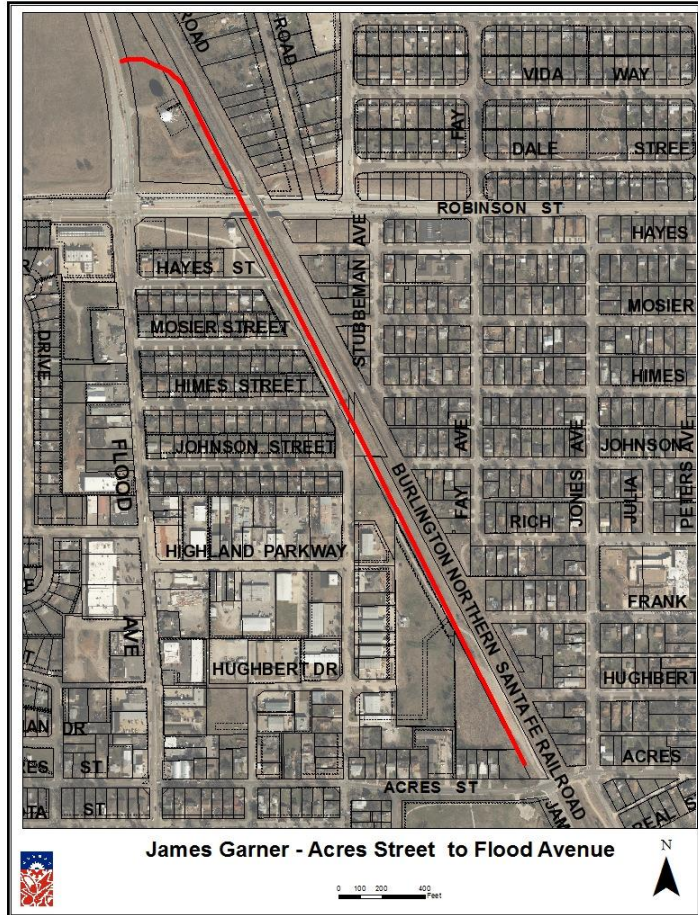
- **Funded by 2019 G.O. Bonds**
- **Add Turn Lanes**
- **Pedestrian/Sidewalk Improvements**
- **Streetscape Improvements**
- **Safety and Sight Distance Improvements**
- **New Signals at Intersection**
- **Begin Construction November 2020**
- **Complete Construction August 2021**

Porter Avenue Streetscape



- **Funded by 2019 GO Bonds & Federal Funds**
- **Decorative Lighting, Pedestrian and ADA Improvements**
- **Decorative Concrete Sidewalks**
- **New Bus Stop**
- **Placemaking Gateways and Landscaping**
- **Begin Construction November 2021**
- **Complete Construction November 2022**

James Garner Avenue: Phase 2 – Acres Street to Flood Avenue



- **Funding: Norman Forward & Federal Funds**
- **Decorative Lighting**
- **New Bridge over Robinson Street**
- **Extension of Legacy Trail**
- **Landscaped Median / Modern Roundabout**
- **Limited Access Express Route to Downtown**
- **Begin Construction November 2021**
- **Complete Construction November 2022**

Jenkins Avenue- Imhoff Road to Lindsey Street (including Constitution east to Classen Boulevard)



- Funded by 2019 GO Bond & Federal Funds
- Widen Jenkins to 4-lane with median
- Realign Imhoff/Constitution Intersection with a proposed Roundabout at Imhoff/Constitution
- Pedestrian/Sidewalk Improvements
- Drainage Improvements
- Timberdell Road Intersection Realignment and Traffic Signal
- Bid Opening October 2022

2012 Transportation/Stormwater Bond Program

| <u>Work Year</u> | <u>Project</u> | <u>Bond Budget</u> | <u>Actual Cost</u> | <u>City Share</u> |
|------------------|--|---------------------|---------------------|---------------------------|
| – 2014/2015 | Cedar Lane Road: 12th Ave. – ½ Mile East of 24th Ave. SE • Completed July 2015 | \$9,846,790 | \$10,048,310* | \$3,516,000 (35%) |
| – 2016/2017 | Lindsey Street: 24th Avenue SW to Berry Road • Completed July 2018 | \$32,945,120 | \$42,135,770 | \$27,428,320 (65%**) |
| – 2017 | Franklin Road Bridge: ½ Mile West of 12th Avenue NW • Completed August 2017 | \$4,520,830 | \$4,219,680 | \$1,219,680 (29%) |
| – 2018 | 12th Avenue SE: SH-9 to Cedar Lane Road • Completed November 2018 | \$3,181,020 | \$3,393,780 | \$1,158,060 (34%) |
| – 2018 | Main Street Bridge: ½ Mile West of 36th Avenue SW • Construction Began August 13, 2018 | \$4,138,410 | \$7,038,000* | \$2,125,160 (30%) |
| – 2019/2021 | 24th Avenue East: Lindsey Street – Robinson Street • Began Construction Fall 2019 • Estimated Construction Completion March 2021 | \$13,007,510 | \$14,938,870 | \$7,518,000 (50%) |
| – 2021 | Alameda S.: 1/2 Mile East of 24th Ave. SE – 48th Ave. SE • Begin Construction Summer 2021 | \$4,942,510 | TBD | TBD |
| – 2023/2025 | 36th Avenue NW: Tecumseh Road – Indian Hills Road | <u>\$16,920,510</u> | <u>TBD</u> | <u>TBD</u> |
| Total | | \$89,502,700 | \$81,774,410 | \$42,965,220 (52%) |

*City Share Remained the Same

** Original City Share (65%)

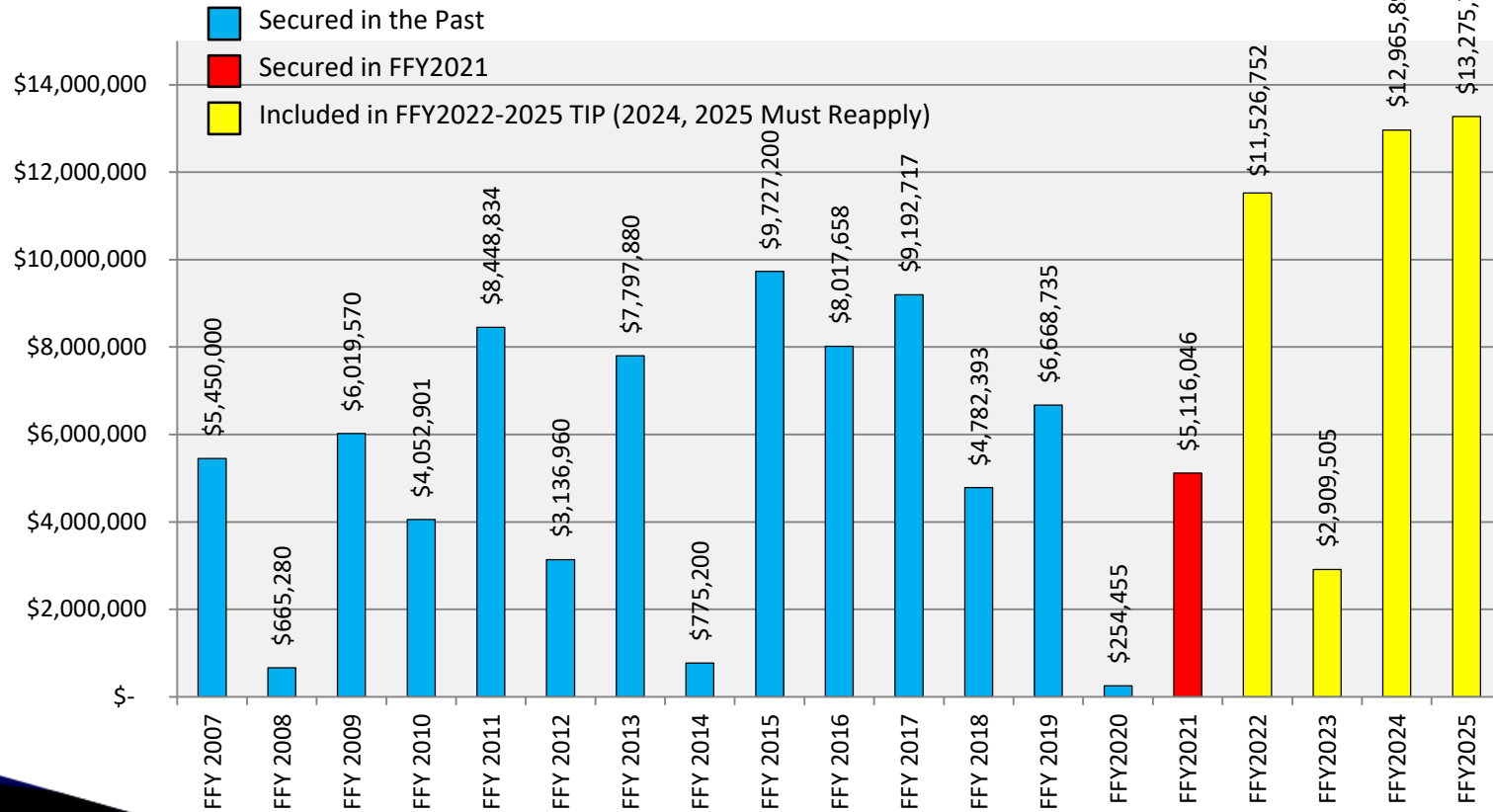


2019 Transportation Bond Projects

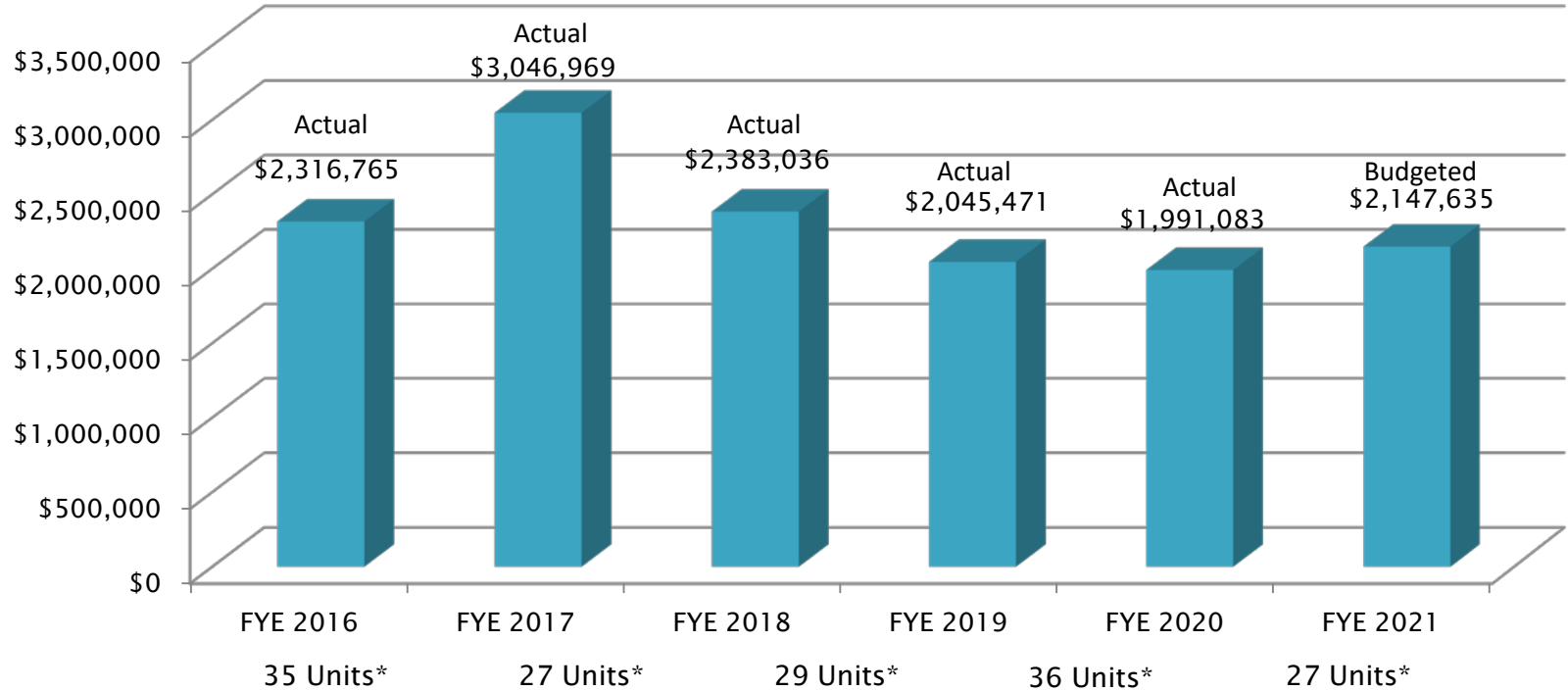
| <u>FY2020/2021</u> | <u>Project</u> | <u>Original Budget</u> | <u>Actual Cost</u> | <u>City Share</u> |
|--------------------|---|------------------------|--------------------|-------------------|
| 2020 | Porter Avenue and Acres Intersection Improvements | \$3,675,000 | \$3,329,280 | \$3,329,280 |
| 2021 | Porter Avenue Streetscape | \$2,422,420 | \$5,280,074 | \$2,424,464 |
| 2022 | Jenkins Avenue – Imhoff Road to Lindsey Street | \$9,416,550 | TBD | TBD |
| 2022 | Constitution Street – Jenkins Avenue to Classen Boulevard | \$2,581,862 | TBD | TBD |
| 2022 | James Garner – Acres Street to Duffy Street | \$4,853,440 | TBD | TBD |
| 2022 | Gray Street – University Acres Street to Duffy Street | \$4,721,104 | TBD | TBD |



Norman's STP/STBG Federal Transportation Funds History



City Vehicle Replacement Program




*Units are not directly comparable as some vehicles/pieces of equipment are more expensive than others



Capital Projects Fund

Proposed Recurring Sidewalk Projects in FYE 22

| | |
|--|------------------|
| • Sidewalk program for Schools and Arterials | \$ 80,000 |
| • Sidewalk Accessibility Project | \$ 30,000 |
| • Citywide Sidewalk Project | \$ 50,000 |
| – Citywide 50/50 repair | |
| • Downtown Area Sidewalk Project | \$ 50,000 |
| • Sidewalks and Trails | \$120,000 |
| • Horizontal Saw Cut Program | <u>\$ 40,000</u> |
| | TOTAL \$370,000 |





Capital Improvement Projects Fund

Proposed Recurring Projects in FYE 2022


| | |
|---------------------------------------|------------------|
| ▪ Capital Outlay | \$3,769,409 |
| ▪ Street Maintenance | \$2,305,377 |
| ▪ Maintenance of Existing Facilities | \$ 316,086 |
| ▪ Stormwater Drainage Maintenance | \$2,628,600 |
| ▪ Personnel | \$1,384,316 |
| ▪ ODOT Audit Adjustments | \$ 100,000 |
| ▪ ADA Sidewalk Compliance & Repair | \$ 300,000 |
| ▪ Bridge Maintenance | \$ 500,000 |
| ▪ Driveway Repairs | \$ 10,000 |
| ▪ Street Striping | \$ 100,000 |
| ▪ Traffic Calming | \$ 50,000 |
| ▪ Community/Neighborhood Improvements | \$ 100,000 |
| ▪ Building Maint. Mech./Electrical | <u>\$ 50,000</u> |
| TOTAL | |
| \$11,613,788 | |





Capital Improvements Fund

Budgeted Significant Projects in FYE 21

- 36th Ave. NW: Tecumseh to Indian Hills Road Widening
Utility Relocation (\$2,000,000)
 - Porter Avenue Streetscape (\$5,280,074)
 - James Garner Phase II (\$7,796,000)
- 

Ice Storm Debris Removal




- Ice storm damage on **October 26-29, 2020**
- Quantity of debris **485,850 cubic yards**
- Estimated total cost = **\$6,055,000**
(City Share = \$900,000 - \$950,000)
 - Debris Removal \$4,200,000
 - Debris Monitoring \$950,000
 - Disposal Cost \$903,819
- Debris removal (pick up) began **November 9, 2020**, and ended on **January 29, 2021**
- Debris processing and disposal planned to be complete by Feb. 28



Public Safety Sales Tax Fund

Projects Underway Fiscal Year 2020-2021


- Emergency Radio Communications – Final Acceptance and cleanup
 - Final Cost Est. \$12,055,986; \$1,148,568 remaining in budget
 - Completion pending punch list
 - Emergency Communications Center – Design complete
 - Budget :\$6,451,500
 - Full Cost to “Build it Right”: \$16 million
 - Delta: \$9.55 million
 - Project reductions to meet current budget
 - Fire Apparatus Replacement – (\$800,000) year 6
- 



Public Safety Sales Tax Fund

Fire Apparatus Replacement Schedule

| | <u>Budget</u> | <u>Actual</u> |
|---|---------------|---------------|
| • FYE 2016 - Elevated Platform | \$1,106,700 | \$1,105,943 |
| • FYE 2017 - Fire Engine | \$540,000 | \$523,853 |
| • FYE 2018 - Fire Engine | \$625,000 | \$622,079 |
| • FYE 2019 - Pumper/Tanker | \$725,000 | \$724,974 |
| • FYE 2020 - Pumper/Tanker | \$750,000 | \$735,474 |
| • FYE 2021 – Air and Light Unit, Pub Ed | \$800,000 | TBD |
| • FYE 2022 – Fire Engine | \$760,000 | TBD |
| • FYE 2023 – Fire Engine | \$785,000 | TBD |
| • FYE 2024 – Ladder | \$1,800,000 | TBD |



NORMAN FORWARD Fund

Completed in FYE 2021

- Central Branch Library
- Rotary Park Renovation
- Blake Baldwin Skate Park (at Andrews Park)
- Ruby Grant Community Park (Phase I)

Central Library




Blake Baldwin Skate Park





NORMAN FORWARD Sales Tax Fund Projects Underway in FYE 2021

- Griffin Park remodel
 - Indoor Aquatic Facility and Multi-Sport Complex
 - Est. Total Cost \$29.2 MM
 - \$22.5 MM NORMAN FORWARD Sales Tax
 - \$4 MM from Young Family
 - \$2.7 MM UNP TIF Fund
 - Construction Nov. 2021-Jun. 2023
 - Will have “Sports and Human Performance Center” constructed by Norman Regional Health System
 - Reaves Park Baseball/Softball Complex
 - New neighborhood park development (Southlake Park)
 - James Garner Avenue - Flood to Acres
 - Senior Wellness Center (SE Corner NRH Porter Campus)
 - \$12,400,000 total project cost
 - Construction Oct. 2021-Feb. 2023
- 

Senior Wellness Center




Multi-Sport and Aquatic Center





NORMAN FORWARD Sales Tax Fund


Future Projects

- New neighborhood parks (\$2,000,000)
 - Lease Payments for Griffin Park (\$80,000/year; \$2,400,000 total)
 - Canadian River Park (2,000,000)
 - New Trail Development throughout town (\$6,000,000)
 - Saxon Park development (\$2,000,000)
- 




Room Tax Fund – Parks Project Portion

Upcoming Significant Projects in FYE 21

- Historic Museum parking (\$55,000)
 - Remaining Debt on 2002 NMA Golf Course Bonds Retired on June 1, 2022
 - New Project Requests Delayed Due to Revenue Shortfalls
- 


Upcoming Challenges



- I-35 Corridor Study (Norman/Moore/ODOT)
 - Public Transportation
 - Regional Transportation Authority (RTA)
 - Bus Transfer Station
 - Replacement Buses
 - Recommendations from Transit Study
 - New Traffic Signals on State Highways & City Arterials
 - 718 North Porter A&E/Rehab
 - EOC/ECC Funding
 - Police Department Shooting Range Updates/Maintenance
 - Unfunded Remodel of Police Department Building after Municipal Court Vacates
 - Police HDU Robot (FYE 23)
 - Aging Animal Welfare Incinerators
 - Fleet replacement
 - Fire Station #10
 - Bridge Replacements
 - Stormwater Infrastructure Maintenance
 - Fleet Fueling Facility
 - City Vehicle Wash Facility
 - Revenue/Expenditure Imbalance
- 

Next Steps



- April 20, 2021
 - Overview of Proposed FYE 2022 Budget for General and Special Revenue Funds
 - April 27, 2021
 - 1st Public Hearing on the FYE 2022 Proposed Budget
 - May 4, 2021
 - Review of Final Proposed Capital Budget for FYE 2022 and Capital Improvements Plan for FYE 2023-2026
 - May 18, 2021
 - Overview of Proposed FYE 2022 Budget for Enterprise Funds
 - May 25, 2021
 - 2nd Public Hearing on the FYE 2022 Proposed Budget
 - June 8, 2021
 - FYE 2022 Proposed Budget is considered for adoption
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QUESTIONS COMMENTS PROJECT REQUESTS

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