

Norman Regional Health System

FY 2014 Budget Presentation



FY 2014 Operating Budget

Norman Regional Health System

		FY 2014	FY 2013	Variance %
		<u>Budget</u>	<u>Actual</u>	<u>Incr/(Decr)</u>
OPERATING REVENUE				
(1)	Inpatient Revenue	\$ 634,973,359	\$ 641,374,598	-1.0%
(2)	Outpatient Revenue	609,614,765	615,132,272	-0.9%
(3)	DME Revenue	4,907,400	4,635,798	5.9%
(4)	Physician Income	<u>73,842,094</u>	<u>70,117,028</u>	5.3%
(5)	TOTAL PATIENT REVENUE	\$ 1,323,337,618	\$ 1,331,259,696	-0.6%
DEDUCTIONS FROM REVENUE				
(6)	Charity Deductions	37,119,827	38,375,680	-3.3%
(7)	Bad Debt Expense	56,800,706	58,722,410	-3.3%
(8)	Government & Other Deductions	<u>914,734,144</u>	<u>907,930,679</u>	0.7%
(9)	TOTAL DEDUCTIONS FROM REVENUE	<u>\$ 1,008,654,677</u>	<u>\$ 1,005,028,769</u>	0.4%
(10)	NET PATIENT REVENUE	314,682,941	326,230,927	-3.5%
(11)	OTHER OPERATING REVENUE	<u>15,677,798</u>	<u>9,980,572</u>	57.1%
(12)	NET REVENUE	\$ 330,360,739	\$ 336,211,499	-1.7%
EXPENSES				
(13)	Salaries	144,109,748	141,952,134	1.5%
(14)	Benefits	25,226,038	24,862,130	1.5%
(15)	Supplies	60,508,461	61,806,779	-2.1%
(16)	Professional Fees	2,040,198	2,769,975	-26.3%
(17)	Physician Fees	7,968,426	7,952,563	0.2%
(18)	Purchased Services	17,089,168	17,749,280	-3.7%



FY 2014 Operating Budget (continued)

Norman Regional Health System

		FY 2014 <u>Budget</u>	FY 2013 <u>Actual</u>	Variance % <u>Incr/(Decr)</u>
(19)	Leases	5,573,393	4,583,674	21.6%
(20)	Utilities	3,856,419	4,279,041	-9.9%
(21)	Insurance	4,218,189	4,832,437	-12.7%
(22)	Computer services	4,540,006	4,080,194	11.3%
(23)	Dues and Subscriptions	1,198,279	1,206,871	-0.7%
(24)	Service Contracts	1,488,627	3,051,946	-51.2%
(25)	Recruitment	878,451	1,209,277	-27.4%
(26)	Billing & Collections	3,964,823	4,045,451	-2.0%
(27)	SHOPP	8,040,996	7,930,754	1.4%
(28)	Miscellaneous	5,606,166	5,730,730	-2.2%
(29)	Interest	10,534,768	11,213,872	-6.1%
(30)	Depreciation and Amortization	20,137,735	22,880,479	-12.0%
(31)	TOTAL OPERATING EXPENSES	<u>\$ 326,979,891</u>	<u>\$ 332,137,587</u>	-1.6%
(32)	OPERATING INCOME	3,380,848	4,073,912	-17.0%
(33)	Contributions	250,000	250,000	0.0%
(34)	Investment Income	6,525,332	7,925,029	-17.7%
(35)	Gain/Loss Asset Impairment Net of Ins. Proceeds	-	13,988,855	-100.0%
(36)	NONOPERATING INCOME	<u>\$ 6,775,332</u>	<u>\$ 22,163,884</u>	-69.4%
(37)	EXCESS OF REVENUES OVER EXPENSES	<u>\$ 10,156,180</u>	<u>\$ 26,237,796</u>	-61.3%



FY 2014 Budget Volumes

Norman Regional Health System

	Discharges			Patient Days			ALOS		
	FY 2013 Actual	FY 2014 Budget	% Incr/Decr	FY 2013 Actual	FY 2014 Budget	% Incr/Decr	FY 2013 Actual	FY 2014 Budget	% Incr/Decr
Porter Campus									
(1) BMS	854	840	-1.64%	4,969	4,992	0.46%	5.82	5.94	2.14%
(2) Rehab	439	455	3.64%	5,907	5,890	-0.29%	13.46	12.95	-3.79%
(3) Acute	8,577	8,529	-0.56%	40,409	40,172	-0.59%	4.71	4.71	-0.03%
(4) Total	9,870	9,824	-0.47%	51,285	51,054	-0.45%	5.20	5.20	0.02%
HealthPlex Campus									
(5) Acute	5,965	6,382	6.99%	17,753	18,524	4.34%	2.98	2.90	-2.47%
(6) NICU	332	333	0.30%	4,469	4,329	-3.13%	13.46	13.00	-3.42%
(7) Total	6,297	6,715	6.64%	22,222	22,853	2.84%	3.53	3.40	-3.56%
Total Porter/HealthPlex									
(8) BMS	854	840	-1.64%	4,969	4,992	0.46%	5.82	5.94	2.14%
(9) Rehab	439	455	3.64%	5,907	5,890	-0.29%	13.46	12.95	-3.79%
(10) Acute	14,542	14,911	2.54%	58,162	58,696	0.92%	4.00	3.94	-1.58%
(11) NICU	332	333	0.30%	4,469	4,329	-3.13%	13.46	13.00	-3.42%
(12) Total	16,167	16,539	2.30%	73,507	73,907	0.54%	4.55	4.47	-1.72%
MMC									
(13) Acute	1,262	-	-100.00%	3,257	-	-100.00%	2.58	-	-100.00%
(14) Total	1,262	-	-100.00%	3,257	-	-100.00%	2.58	-	-100.00%
Total System									
(15) Acute	15,804	14,911	-5.65%	61,419	58,696	-4.43%	3.89	3.94	1.29%
(16) BMS	854	840	-1.64%	4,969	4,992	0.46%	5.82	5.94	2.14%
(17) Rehab	439	455	3.64%	5,907	5,890	-0.29%	13.46	12.95	-3.79%
(18) NICU	332	333	0.30%	4,469	4,329	-3.13%	13.46	13.00	-3.42%
(19) Total	17,429	16,539	-5.11%	76,764	73,907	-3.72%	4.40	4.47	1.46%



FY 2014 Budget Volumes

Norman Regional Health System

	FY 2013 Actual	FY 2014 Budget	% Incr/Decr
Adjusted Statistics			
(1) Patient Days	159,334	154,028	-3.33%
(2) Discharges	36,176	34,469	-4.72%
Emergency Department			
ER Admits			
(3) NRH	8,400	8,751	4.18%
(4) HealthPlex	3,130	3,430	9.58%
(5) Total NRH/HPX	11,530	12,181	5.65%
(6) MMC	1,404	-	-100.00%
(7) Total	12,934	12,181	-5.82%
ER Visits (Includes ED Admissions)			
(8) NRH	53,525	55,963	4.55%
(9) HealthPlex	22,970	27,711	20.64%
(10) Total NRH/HPX	76,495	83,674	9.38%
(11) MMC	26,741	4,008	-85.01%
(12) Total	103,236	87,682	-15.07%
Deliveries			
(13) HealthPlex	2,592	3,169	22.26%
(14) MMC	574	-	-100.00%
(15) Total	3,166	3,169	0.09%

	FY 2013 Actual	FY 2014 Budget	% Incr/Decr
OP Registrations			
Hospital			
(16) NRH	162,328	171,351	5.56%
(17) HealthPlex	44,489	48,856	9.82%
(18) Total NRH/HPX	206,817	220,207	6.47%
(19) MMC	51,980	4,008	-92.29%
(20) Total	258,797	224,215	-13.36%
Other			
(21) Clinics	176,863	193,819	9.59%
(22) EMSStat	13,588	13,732	1.06%
Surgeries (excluding FBC Surgeries)			
IP			
(23) NRH	2,254	2,131	-5.46%
(24) HealthPlex	1,457	1,393	-4.39%
(25) Total NRH/HPX	3,711	3,524	-5.04%
(26) MMC	145	-	-100.00%
(27) Total	3,856	3,524	-8.61%
OP			
(28) NRH	3,988	4,550	14.09%
(29) HealthPlex	2,623	2,970	13.23%
(30) Total NRH/HPX	6,611	7,520	13.75%
(31) MMC	686	-	-100.00%
(32) Total	7,297	7,520	3.06%

